

Time	Subject	For decision / discussion / information	Paper / Oral
11:35 – 11:40	Introduction, apologies for absence and declarations of conflict of interest		Oral
Oversight and Governance			
11:40 – 11:50	Financial Approach for 2026-27 Garry McEwan, Head of Corporate Services Iain Blackmore, Head of Finance & Procurement	For discussion	26/03/02
11:50 – 12:00	Q&A		
12:00 – 12:10	SAFER Update Paper Ian McWatt, Deputy Chief Executive	For information	26/03/03
12:10 – 12:20	Q&A		
12:20 – 12:30	Finance & Business Committee Oral Update Alban Denton, Deputy Chair / Chair of FBC	Information	Oral
12:30 – 12:40	Audit & Risk Committee Oral Update Aileen Brown, Chair of ARC	Information	Oral
12:40 – 13:30	Lunch		
13:30 – 13:35	Minutes arising from meetings held – 10 and 17 December 2025	Information	25/03/04
13:35 – 13:40	Action Log – no open actions		25/03/05
13:40 – 13:50	Chair and Chief Executive Reports Heather Kelman, Chair	Information	25/03/06
13:50 – 14:00	Geoff Ogle, Chief Executive		25/03/07

14:00 – 14:05	For Information only: Quarterly Finance Report (From FBC 04 March 2026)	For ratification	
14:05 – 14:10	For information only: Strategic Risk and Issues Register Report, Risk Register and Issues Register (From ARC 10 March 2026)	For ratification	
14:10 – 14:15	Q&A		
14:15 – 14:30	Closed session ELT and Board		