

Time	Subject	
	<b>Open Board Meeting</b>	
09:00 – 09:05	<b>Introduction, apologies for absence and declarations of conflict of interest</b>	
09:05 – 09:25	<b>Annual Report and Accounts 2024/25</b> Geoff Ogle, Chief Executive Garry McEwan, Head of Corporate Services Swapna Yama, Finance Manager Natalie Greenland, Head of Corporate Support	Decision
09:25 – 09:35	<b>Deloitte Annual Audit Report</b> Sarah McGavin, Deloitte LLP Sandy Denholm, Deloitte LLP	Information
09:35 – 09:40	<b>ARC Statement of Assurance</b> Aileen Brown, Chair of ARC	Decision
09:40 – 09:45	<b>Approval of Annual Report and Accounts for 2024/25</b> The Board approves the FSS Annual Report and Accounts for 2024/25 Heather Kelman, Chair	