

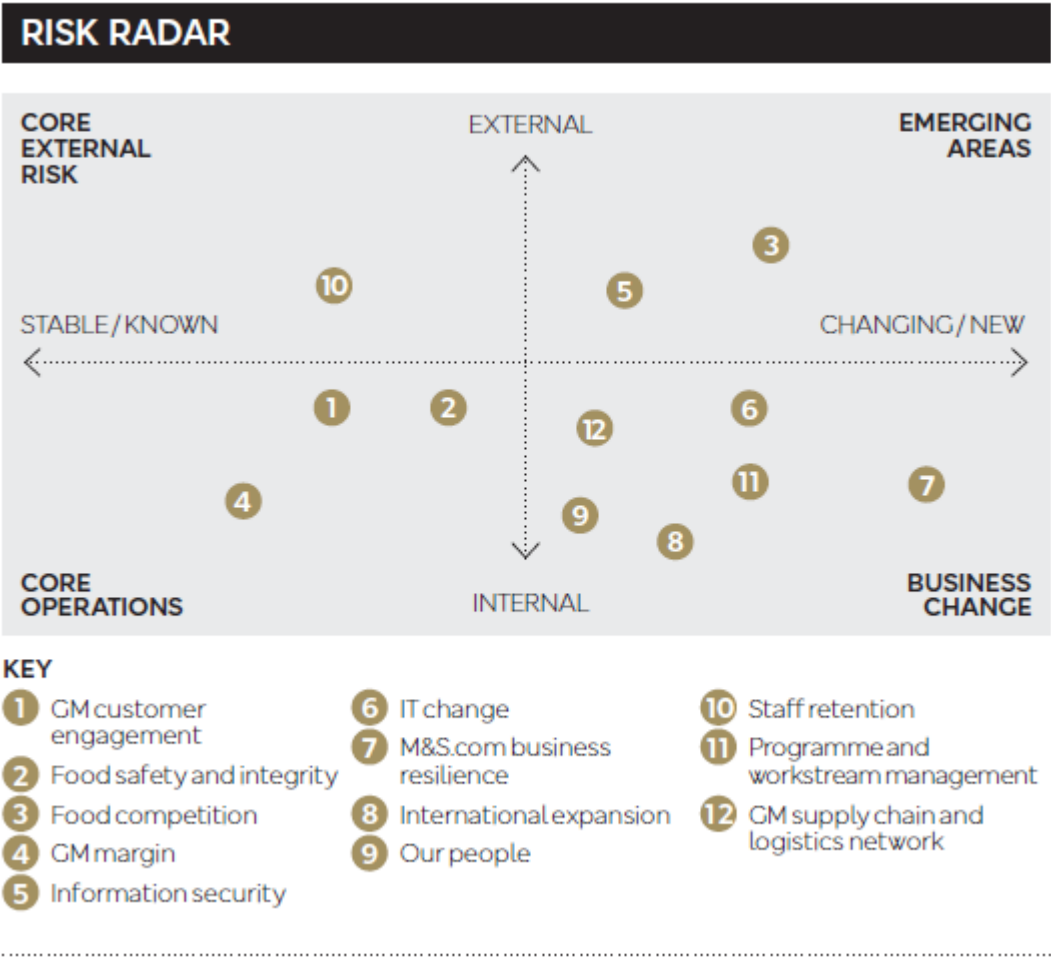
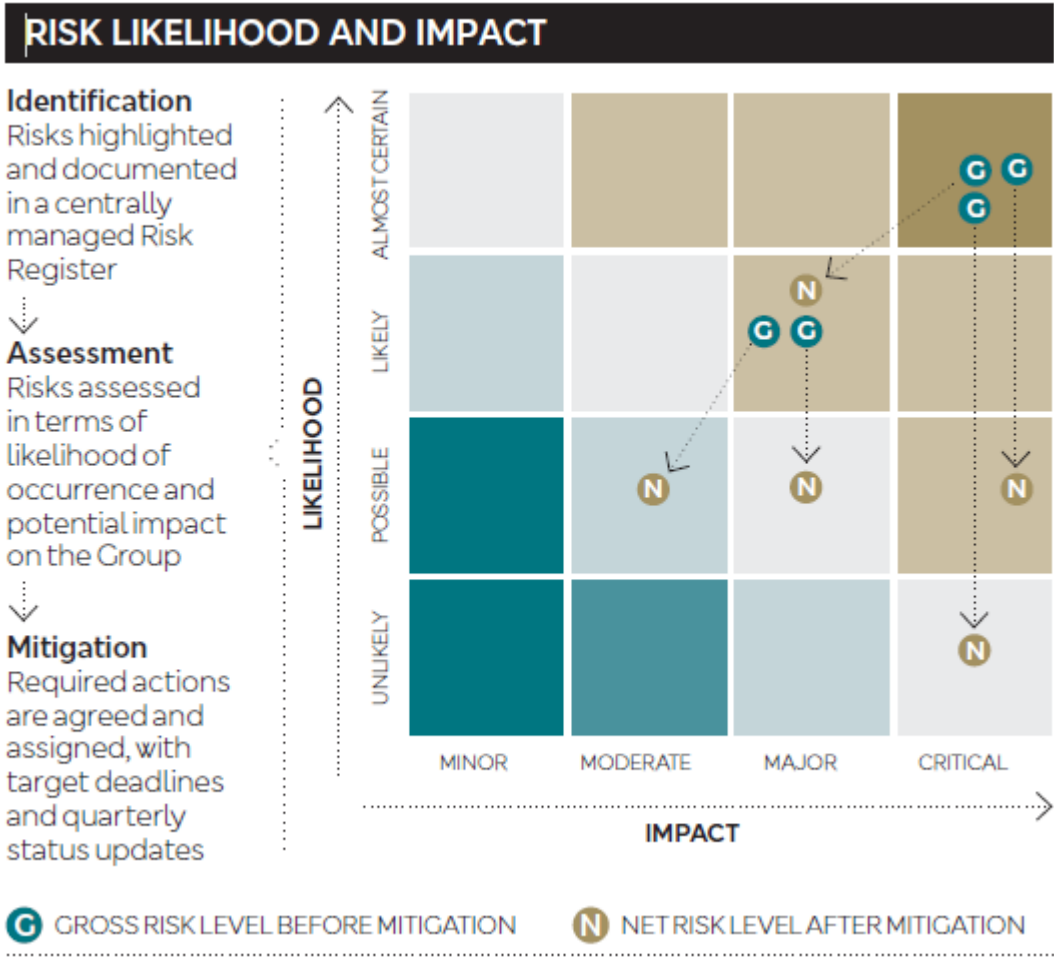


CHALLENGES & OPPORTUNITIES

Paul Willgoss
Director of Food Technology

M&S

EST. 1884





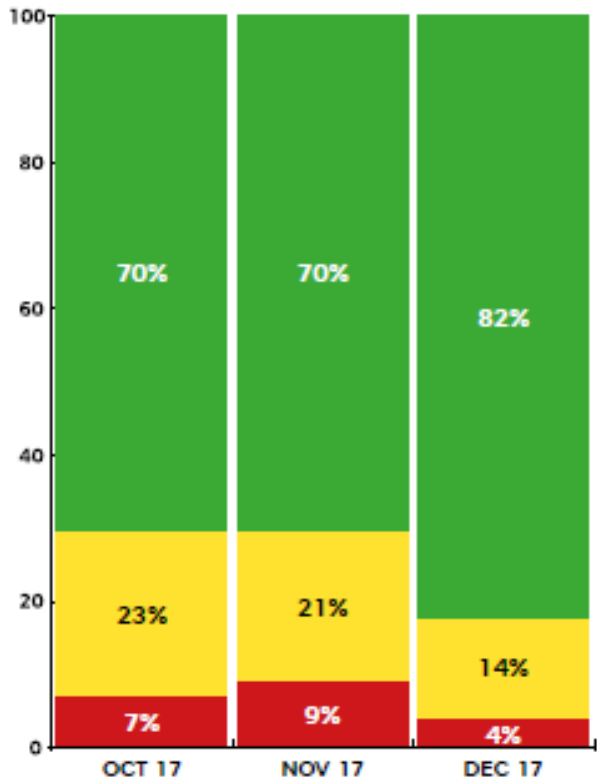


CAMPYLOBACTER TEST RESULTS

Q4 2017

DAIRY FARMS

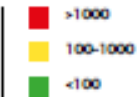
M&S CAMPYLOBACTER RESULTS -
OCTOBER 2017 TO DECEMBER 2017



Methodology - based on a total sample of 302 M&S chickens (Oct 17 - Dec 17).

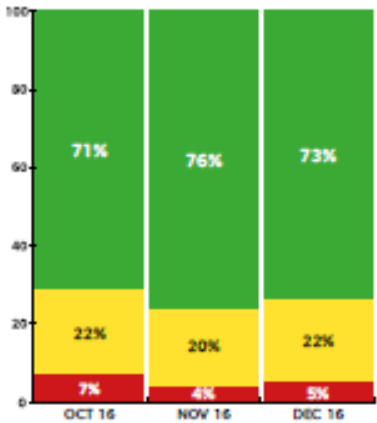
The tests are carried out by FSA approved independent testing laboratory Campden BRI.

The chickens tested are taken at random from the shelves of M&S stores across the UK.

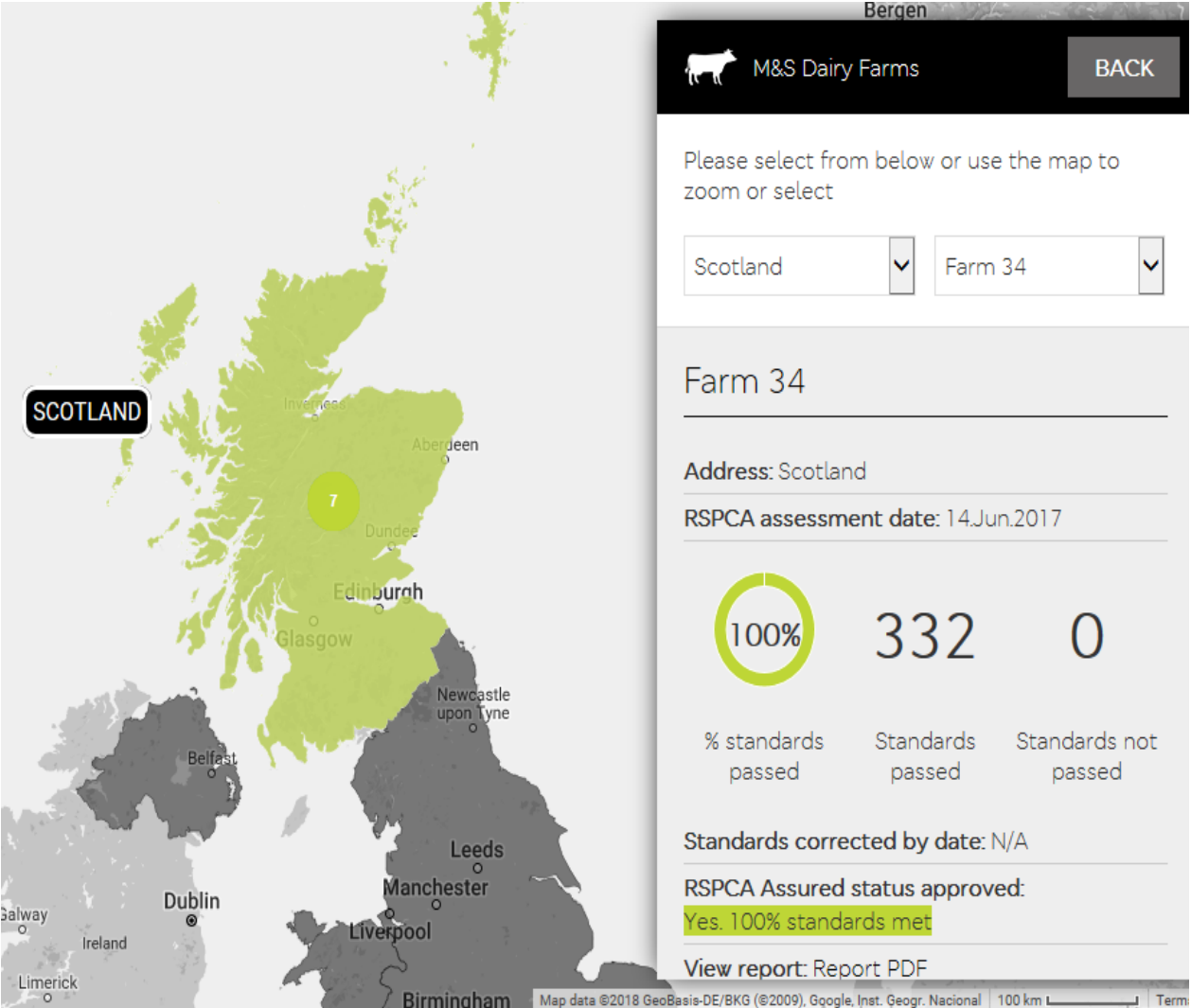
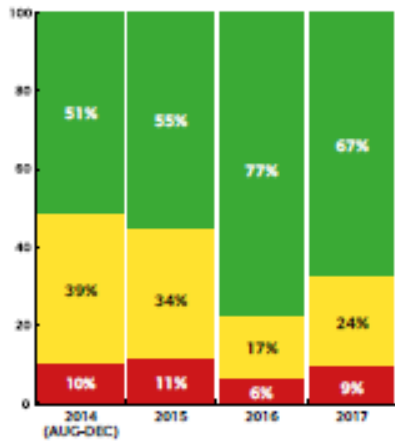


*Calendar Year

M&S CAMPYLOBACTER RESULTS -
OCTOBER 2016 TO DECEMBER 2016

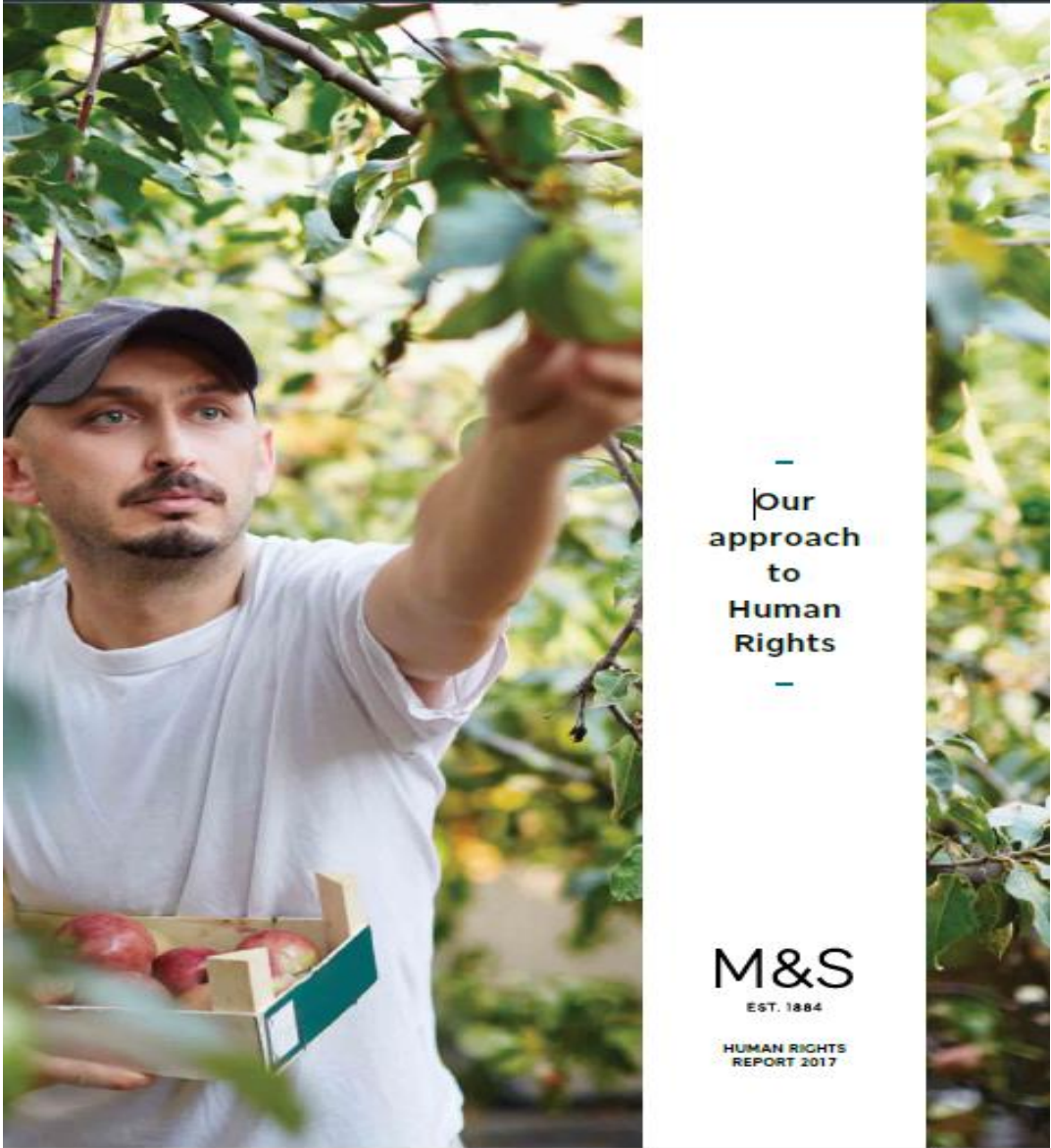


M&S CAMPYLOBACTER RESULTS -
YEARLY AVERAGES





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Health



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MASTERS
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for entrepreneurship, creativity and innovation

Chartered Institute of
Horticulture



**Institute of
Packaging
Professionals**



The Institute of
Agricultural Management

Institute of
Food Science
+ Technology **ifst**





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