

Time	Subject	Purpose / Paper #	Decision required
13:30 – 13:34	Introduction, apologies for absence and declarations of conflict of interest	Oral	
13:34 – 13:35	Minute Silence		
13:35 – 13:55	Annual Report and Accounts 2021/22 Geoff Ogle, Chief Executive Elaine McLaughlin, Head of Finance and Procurement	22/09/01	
13:55 – 14:05	Audit Scotland Annual Audit Report for 2021/22 Tommy Yule, Audit Scotland	22/09/02	
14:05 – 14:10	ARC Statement of Assurance Sue Walker, Chair of ARC	22/09/03	
14:10 – 14:15	Approval of Annual Report and Accounts for 2021/22 The Board approves the FSS Annual Report and Accounts 2021/22 Heather Kelman, Chair	Oral	
14:15 – 14:25	Freedom of Information and Complaints Annual Report Diane Strachan, Head of Private Office Tigan Daspan, Information Governance Manager	22/09/04	
14:25 – 14:30	Q&A		
14:30	Meeting Close		