

Time	Subject	For decision / discussion / information	Paper / Oral
14:00 – 14:05	Introduction, apologies for absence and declarations of conflict of interest		Oral
14:05 – 14:15	Improving the Regulatory Framework Christina Anthony, Regulatory Strategy Programme Manager		22/10/01
14:15 – 14:25	Q&A		
14:25 – 14:35	Scottish Authority Food Enforcement Rebuild (SAFER) Lorna Murray, Head of Local Authority Delivery Division		22/10/02
14:35 – 14:45	Q&A		
14:45 – 14:55	Field Operations Resourcing Bryan Campbell		22/10/03
14:55 – 15:05	Q&A		
15:05 – 15:25	Break		
15:25 – 15:35	Communications and Marketing – Strategic Approach Julie Hesketh-Laird, DCEO & Director of Strategy and Corporate Affairs		22/10/04
15:35 – 15:45	Q&A		
15:45 – 15:55	Digital Strategy John Rhodes, Head of Corporate Services and Digital Transformation Rebecca Callaby, Data Scientist		22/10/05
15:55 – 16:05	Q&A		

16:05 – 16:10	Minutes arising from meeting held 15 June 2022 Action Log	22/09/06 22/09/07	22/10/06 22/10/07
16:10 – 16:25	Chair and Chief Executive Reports Heather Kelman, Chair Geoff Ogle, Chief Executive		Oral 22/10/08
16:25 – 16:35	Audit & Risk Committee Oral Update Sue Walker, ARC Chair		Oral
16:35 – 16:45	Finance & Business Committee Report to the Board Louise Welsh, Deputy Chair		Oral
16:45 – 16:50	AOB		
16:50 – 17:00	Closed session – ELT and Board		