

Time	Subject	For decision / discussion / information	Paper / Oral
09:00 – 09:05	Introduction, apologies for absence and declarations of conflict of interest		Oral
09:05 – 09:15	Annual Report & Accounts 2022/23 Geoff Ogle, Chief Executive Elaine McLaughlin, Head of Finance and Procurement	Decision	
09:15 – 09:25	Deloitte Annual Audit Report Karlyn Watt, Deloitte LLP	Information	
09:25 – 09:35	ARC Annual Statement of Assurance Aileen Brown, Chair of ARC	Decision	
09:35 – 09:40	Approval of Annual Report and Accounts for 2022/23 The Board approves the FSS Annual Report and Accounts for 2022/23 Heather Kelman, Chair		Oral
09:40 – 09:45	Q&A		